

GOVERNANCE PROCESS

The job "product" of the President is, primarily, the integrity of the board's process and, secondarily, occasional representation of the board to outside parties. The President is the only board member authorized to formally speak for the board, other than in rare and specifically authorized instances.

1. The job output of the President is that the board behaves consistent with its own rules and those legitimately imposed upon it from outside the organization.
 - A. Meeting discussion content will only be those issues which, according to board policy, clearly belong to the board to decide, not the Executive Director.
 - B. Deliberation will be timely, fair, orderly and thorough, but also efficient, limited to time and kept to the point.
 - C. The President will welcome and recognize diverse points of view and lead the Board to a consensus where possible.
2. The authority of the President consists only in making decisions on behalf of the board which fall within and are consistent with any reasonable interpretation of board policies on Governance Process and on the Board-Executive Director Relationship.
 - A. The President is empowered to chair board meetings with all the commonly accepted power of that position (e.g., ruling, recognizing).
 - B. The President has no authority to make decisions beyond policies created by the board within Ends and Executive Limitations policy areas. Therefore, the President has no authority to supervise or direct the Executive Director.
 - C. The President may represent the board to outside parties either in simply announcing board-stated positions or in stating decisions and interpretations within the area delegated to him or her (Governance Process and Board-Executive Director Relationship policy areas, consistent with board policies therein).